

NORTH LITTLE ROCK MUNICIPAL AIRPORT

***CITY OF NORTH LITTLE ROCK
AIRPORT COMMISSION***

Fiscal Years 2019-2021 DBE GOAL METHODOLOGY

Attachment F

**For the
North Little Rock Municipal Airport**

**For the period:
October 1, 2018 to September 30, 2021**

DBE Point of Contact:

Mr. Clay Rogers
Airport Director
North Little Rock Municipal Airport
8202 Remount Road #1
North Little Rock, AR 72118
T – (501) 835-5654
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director@northlittlerockairport.com

July 24, 2018

Overall Goals and Methodology North Little Rock Municipal Airport FYs 2019-2021 Goal Update

OVERALL GOALS (\$26.45)

Amount of goal:

The North Little Rock Municipal Airport's overall goal for Fiscal Years 2019-2021 (October 1, 2018 to September 30, 2021) is **6.28%** of the Federal financial assistance we will expend in DOT-assisted contracts with DBE contractors.

Number of Projects to be covered by this contract goal:

The North Little Rock Municipal Airport (ORK) expects to fund two (2) DOT-assisted contract during Fiscal Years 2019-2021:

- 2019 AWOS Installation; and
- 2020 Infrastructure for T-Hangars.

The first project, 2019 Installation of Automated Weather Observing Systems (AWOS), involves electrical suppliers, engineering services, and electrical contractors. The estimated budget for this project is \$225,000 (Federally-funded portion).

The second project, 2020 infrastructure construction for T-Hangar site, involves engineering services, pavement construction, drainage construction, and local trucking. The estimated budget for this project is \$260,000 (Federally-funded portion).

The North Little Rock Municipal Airport has set a goal of expending **\$30,475** with certified DBE firms yielding a participation rate of **6.28%**.

Market Area:

After careful research of the historical bidding practices and responses to requests for professional services, the North Little Rock Municipal Airport has determined that its market area is the entire state of Arkansas.

The analysis prepared in determining this included a review of the responses to advertised opportunities over the last several years. Immediate past projects entailed planning services for an Airport Layout Plan (ALP) update and design and construction for the lighting system rehabilitation and include the following projects:



1. FY 2017 – Pavement Marking/Pavement Repair
2. FY 2016 – Phase III Lighting Rehabilitation Construction
3. FY 2014 – Phase II Lighting Rehabilitation Construction

The prime contractor for the 2017 pavement project was based in Florida, which is not in ORK's market area. The prime contractor for the 2016 lighting project was based in Greenbrier, Arkansas, which is in the market area for ORK. The prime contractor for the 2014 lighting project was based in Hot Springs, Arkansas, which is in the market area for ORK.

As can be seen by this analysis, the majority of the respondents come from the state of Arkansas and the substantial majority of contracting dollars has been expended in the same area. Consequently, the Airport has determined that the appropriate Market Area is the entire state of Arkansas.

Method:

In accordance with the current FAA and DOT guidance, the North Little Rock Municipal Airport is utilizing a two-step process in setting its FYs 2019-2021 goal. The first step examines the relative availability of DBE firms in the established Market Area and the second step allows for adjustments to the relative availability based on:

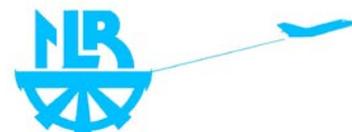
- Information from available Disparity Studies;
- Information gained from research and outreach with:
 - Organizations servicing or representing DBE's;
 - Federal, State and Local agencies that procure services;
 - Agencies charged with enforcing Civil Rights Law; and
 - State and Local Agencies responsible for minority/women's affairs.
- Historical accomplishments of the Airport's DBE program.

Relative Availability:

Since the FY 2019-2021 projects will include design, manufacturing and construction, the following documents the relative availability for each of these trades and will be used in the overall calculation of relative availability for the FY 2019-2021 goals.

The following is a summary of the method used to calculate this goal:

Step 1: The method used to calculate the relative availability of DBEs for Step 1 in this process is 26.45(c) (1) DBE Directories and Census Bureau Data. The base figure was determined by dividing the total DBE firms in the local market area by the total of all firms (both compiled according to the relevant NAICS project codes).



The following tables identify the main components of the projects broken down by trade with appropriate NAICS codes:

Project No. 1 – 2019 Installation of Automatic Weather Observing System (AWOS)

This project involves electrical supply, engineering services, and electrical contractors for the installation of a new Automatic Weather Observing System (AWOS). It lends itself to several opportunities to attract meaningful participation by certified DBE contractors, and the following table documents the relative availability of each of these trades:

NAICS code	Work Item	Weighting Factor ¹	DBEs in Market Area	All Available Firms	Relative Availability
423610	Electrical Supply	50%	3	147	1.02%
541330	Engineering Services	10%	5	367	0.14%
238210	Electrical Contractors	40%	9	619	0.58%
	Totals for this Contract	100%	17	1,133	1.74%

The anticipated Federally-funded portion of this project is **\$225,000**. As identified in the above table, the relative availability of DBE contractors in the ORK market area includes electrical supply, engineers, and electrical contractors. Therefore, the baseline DBE goal for this contract should be weighted to more accurately reflect the potential DBE participation, as shown below.

$$\begin{aligned} \text{Base Figure} &= \% \text{ Elec Supp} \times \frac{\# \text{ DBE} - \text{Local Market (3)}}{\# \text{ All Firms (147)}} + \% \text{ Eng Serv} \times \frac{\# \text{ DBE} - \text{Local Market (5)}}{\# \text{ All Firms (367)}} + \\ &+ \% \text{ Elec Cont} \times \frac{\# \text{ DBE} - \text{Local Market (9)}}{\# \text{ All Firms (619)}} \end{aligned}$$

$$\text{Base Figure} = 50\% \times 3/147 + 10\% \times 5/367 + 40\% \times 9/619$$

These calculations provide a Base Figure of **1.74%**.



Project No. 2 – 2020 T-Hangar Site Infrastructure

This project involves the design and construction of infrastructure for the T-Hangar site. It involves work efforts for engineering services, pavement construction, drainage construction, and local trucking. This project lends itself to several opportunities to attract meaningful participation by certified DBE contractors, and the following table documents the relative availability of each of these trades.

NAICS code	Work Item	Weighting Factor ¹	DBEs in Market Area	All Available Firms	Relative Availability
541330	Engineering Services	15%	5	367	0.20%
237310	Pavement Construction	70%	17	110	10.82%
237990	Drainage Construction	5%	1	32	0.16%
484110	Local Trucking	10%	1	191	0.05%
	Totals for this Contract	100%	24	647	11.23%

The anticipated Federally-funded portion of this project is **\$260,000**. As identified in the above table, the relative availability of DBE contractors in the ORK market area includes engineering services, pavement construction, drainage construction, and local trucking. Therefore, the baseline DBE goal for this contract should be weighted to more accurately reflect the potential DBE participation, as shown below.

Base Figure =

$$\% \text{ Eng Serv} \times \frac{\# \text{ DBE} - \text{Local Market (5)}}{\# \text{ All Firms (367)}} + \% \text{ Pvmt} \times \frac{\# \text{ DBE} - \text{Local Market (17)}}{\# \text{ of All Firms (110)}} +$$

$$\% \text{ Drain} \times \frac{\# \text{ DBE} - \text{Local Market (1)}}{\# \text{ All Firms (32)}} + \% \text{ Truck} \times \frac{\# \text{ DBE} - \text{Local Market (1)}}{\# \text{ All Firms (191)}}$$

$$\text{Base Figure} = 15\% \times 5/367 + 70\% \times 17/110 + 5\% \times 1/32 + 10\% \times 1/191$$

These calculations provide a Base Figure of **11.23%**

Data Source:

- DBEs in Local Market Area) State of Arkansas Unified DBE Directory for Federal Aid Projects in the following counties: All Counties in Arkansas
- (All Available Firms) from the Census Data



Weight Factor:

Following the procedures to add weight factors based on the individual project estimates, an additional weight factor is applied based on each project's percentage of the total amount of anticipated award construction dollars.

Project (contract)	Amount of Estimate	% of Total Estimate / Weight factor
1-AWOS Installation	\$225,000	46.4%
2-T-Hangar Infrastructure	\$260,000	53.6%
Total	\$485,000	100.0%

Overall Base Figure:

The Overall Base Figure is calculated by multiplying each project's (contract) base figure by its weight factor, and adding them together.

$$\text{Overall Base Figure} = (0.06 \times 0.233) + (0.37 \times 0.155) + (0.46 \times 0.388) + (6.61 \times 0.223)$$

Overall Base Figure = 1.71%

Step 2: Evidence was examined to determine what, if any, adjustment is needed to the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the recipient would expect in the absence of discrimination.

First, the Airport searched for the availability from disparity studies. The Arkansas Small Business Development Center was contacted in May of 2018, and is aware of no local Disparity studies or other Step 2 factors that would indicate the need for further adjustment based on disparity.

Since no disparity information was available, the Airport must then look to historical performance and DBE goal accomplishment under previous FAA grants. The Airport reviewed its historical DBE participation achievement in order to ensure the goal's reasonableness. By averaging the median historical DBE participation rate with the relative availability calculated in Step 1, an adjusted DBE goal is calculated.

The historic overall DBE goals accomplished at the Airport in recent years are summarized in the following table:



ORK Historical DBE Accomplishments for Similar DOT-Assisted Contracts

Fiscal Year	Goal	Accomplishment	Type of Work
FY 2017	5.48%	5.74%	Pavement Marking/Pavement Repair Construction
FY 2016	5.48%	0.00%	Phase III Lighting Rehabilitation Construction
FY 2014	10.49%	7.02%	Phase II Lighting Rehabilitation Construction
		5.74%	Median Accomplishments for all Projects

By averaging the median historical DBE participation rate with the relative availability calculated in Step 1, an adjusted DBE goal is calculated. The median participation of accomplishments over recent years is therefore determined to be **5.74%**. When we compare this with the proposed base figure, we determined an adjusted overall goal of **6.28%**.

$$\text{(Base figure) } 6.83\% + \text{(Historical median) } 5.74\% \text{ divided by } 2 = 6.28\% \text{ (Adjusted Overall Goal)}$$

Breakout of Estimated Race-Neutral and Race-Conscious Participation:

The North Little Rock Municipal Airport will strive to meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating DBE participation. The Airport uses the following race-neutral means to increase DBE participation: By arranging solicitations, times for the presentations of bids, quantities, specifications, and delivery schedules in ways to facilitate DBE, and other small businesses, participation (e.g. requiring and/or encouraging prime contractors to subcontract portions of work that they might otherwise perform with their own forces). Additionally, the Airport and its design professionals provide all potential bidders with information about the State of Arkansas's Department of Transportation and Development web site for certified DBE contractors found at:

<http://www.arkansashighways.com/ProgCon/letting/dbedirectory.pdf>

The North Little Rock Municipal Airport has enjoyed some participation by the contracting community in meeting its DBE goals, and recent accomplishments have come close to meeting or missed the goals. Given this, the Airport intends to utilize race-conscious measures for the FYs 2019-2021 goal.

As such, we estimate that, in meeting our overall adjusted goal of **6.28%** we will obtain **0.0%** from race-neutral participation and **6.28%** from race-conscious measures (e.g. setting contract goals). The estimation of race-neutral participation and race-conscious measures percentages are based on past participation and established goals.



The Airport will establish contract goals only for those DOT-assisted contracts that have subcontracting possibilities. It is not necessary to establish a contract goal on every contract, and the size of contract goals will be adapted to the circumstances of each contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Public Participation:

Consultation:

The Airport encourages the participation of Disadvantaged Business Enterprises in its Development Program. In an effort to reach the available DBE community, seek out public input into the goal setting process, and to ensure wide distribution of the information contained in this document, the Airport makes copies of its DBE Program and Annual Goals Setting Document available to the local chapter of the Associated General Contractors, local architects and engineers, prospective bidders, and other interested parties.

As documented in the Market Area section of this report, the relative availability of DBE firms is limited. In order to encourage participation by Certified DBE firms, the Airport:

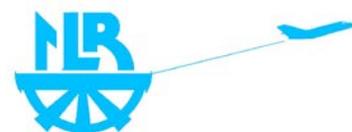
1. Provides prospective bidders with information on the State of Arkansas's certified list of DBE contractors.
2. Contacts the State of Arkansas to ascertain the availability of DBE contractors in the Market Area and work on ways to encourage participation.

To comply with Code of Federal Regulations Title 49, Part 26, Section 26.45(g)(1)(i), the Airport held a teleconference on July 24, 2018, to:

- Reach out to minority, women's and general contractor groups to discuss opportunities for DBEs;
- Discuss the process to become a certified-DBE;
- Address issues that contractors face with the DBE certification process;
- Present the proposed DBE Goal for FYs 2019-2021, and
- Discuss proposed construction projects that are planned at the airport during this period.

The following parties were invited to participate:

- Arkansas Economic Development Commission (this is also the Center for Women's and Minority Business Councils);
- Arkansas Hispanic Chamber of Commerce;



- University of Arkansas at Little Rock College of Business Center for Business and Economic Development;
- Arkansas Association of General Contractors;
- AR DOTD DBE/SBE Program Manager; and
- All Certified DBEs in the market area.

Attached are the following appendices regarding the consultation teleconference:

- A – Email invitation to the July 24, 2018 teleconference.
- B – List of the participants invited to attend the teleconference.
- C – PDF of the online presentation.
- D – List of attendees.
- E – Questions/Comments.
- F – Screenshot of ORK website notice.



Published Notice

The following is the notice of availability of the Airport's proposed goals and goal setting methodology:

WEBSITE PUBLIC NOTICE

Disadvantaged Business Enterprise (DBE) Goals for Federal Fiscal Years 2019-2021

The North Little Rock Municipal Airport hereby announces its DBE goals for fiscal years 2019-2021 for airport construction projects. The proposed goals and goal setting methodology is available for inspection between 8:00 a.m. and 4:30 p.m., Monday through Friday, beginning July 24, 2018 through August 23, 2018 in the Airport Administrative offices, 8202 Remount Road #1, North Little Rock, AR 72118.

Mr. Clay Rogers
Airport Director
North Little Rock Municipal Airport
8202 Remount Road #1
North Little Rock, AR 72118

Federal Aviation Administration
Civil Rights Staff, AWP-9
PO Box 92007
Los Angeles, CA 90009-2007



APPENDIX

- A – Email invitation to the July 24, 2018 teleconference.
- B – List of the participants invited to attend the teleconference.
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Appendix A

You are invited to attend a teleconference regarding Disadvantaged Business Enterprise (DBE) participation for upcoming construction projects at the North Little Rock Municipal Airport (ORK), in North Little Rock, Arkansas.

Tuesday, July 24, 2018, at 11:00 AM (CST)

As part of the Federal Aviation Administration's public consultation requirement for the Disadvantaged Business Enterprise (DBE) goal-setting process*, Kutchins & Groh, LLC is hosting a teleconference to notify currently registered DBE companies within the market area for ORK of potential upcoming construction projects.

The purpose of this teleconference is to:

- Reach out to minority, women's and general contractor groups to discuss opportunities for DBEs
- Discuss the process to become a certified-DBE
- Identify issues that contractors face with the DBE certification process
- Present the proposed DBE Goal for the Airport for Federal Fiscal Years 2019-2021
- Review proposed construction projects that are planned at the Airport during this period

To register for this teleconference, please click on the link below entitled "Register." Once your registration is complete, you will be provided with the teleconference details and the dial-in information. Prior to the start of the teleconference, a PDF version of the teleconference presentation will be sent to all registered participants via email.

Please feel free to share this with anyone else that you think might be interested in participating in the teleconference.

**Code of Federal Regulations Title 49, Part 26, Section 26.45(g)(1)(i)*

ORK DBE Teleconference

Tuesday, July 24, 2018

9:00 am | Pacific Daylight Time (San Francisco, GMT-07:00) | 1 hr

[Register](#)

After your request has been approved, you'll receive instructions for joining the meeting.

Need help? Go to <http://collaborationhelp.cisco.com>.

APPENDIX B

LIST OF INVITEES FOR ORK DBE GOAL TELECONFERENCE ON TUESDAY 7-24-18 AT 11:00 AM (EST)

#	Type:	Company-Organization Name:	Contact:	Email Address:	City:	Type of Work:
1	CONSULTANTS & CONTRACTORS	1911 Construction Company	Hosea Jackson	1911@1911construction.com	Pine Bluff	Drainage
2		A&A Fire & Safety	April Broderick	april.broderick@aaservices.us	Sherwood	Electrical Contractor
3		A&J Electric	Ayodele Ojo	ajelectric@aj-electricllc.com	Mayflower	Electrical Contractor
4		All Seasons Construction	Kenneth Rowe	rowekn@earthlink.net	North Little Rock	Construction
5		AR Trison Group	Kaye Lynn Tankersley	klw@artrison.com	Scott	Construction
6		Atkins Electric	Patricia Atkins	pma@atkinselectric.com	El Dorado	Electrical Contractor
7		Berry Concrete Construction	Murphy Berry	Murphy@berryconcrete.net	Conway	Construction
8		Beverly's Construction	Beverly Hill	Beverly@beverlysconstruction.com	Batesville	Construction
9		Cantique, LLC	Carole Jones	cdjonespe@gmail.com	Fayetteville	Engineers
10		Center Point Contractors	Shelli McDaniel	centerpointcontractors@gmail.com	Bentonville	Construction
11		CHF Contractors, Inc.	Cedric Fells	cedricfells@yahoo.com	Little Rock	Construction
12		Construction Management & Maintenance	Jeanne Erwin	cmmcijke@gmail.com	North Little Rock	Electrical Contractor
13		Construction Management & Maintenance	Jeanne Erwin	cmmcijke@gmail.com	North Little Rock	Construction
14		Construction Materials Testing Services	Jessica Davis	steve.jordan@cmtstesting.com	Arkadelphia	Construction
15		Contractor's Specialty Service	Sherri Fryar	sherri@contractorsspecialty.com	Bryant	Construction
16		Creative Design Concepts	Sarah Stillman	sarah@cdesignc.net	Van Buren	Construction
17		D & D Paving, Inc.	Carrie Davis	ddpaving@sbcglobal.net	Sherrill	Construction
18		DKB Contractors, LLC	Kindale Briggs	kbriggs@dkbcontractorsllc.com	West Memphis	Construction
19		Envirotrac Safety and Erosion	Josef Montgomery	envirotrac@ymail.com	Danville	Construction
20		ETC Engineers	Mizan Rahman	mizanr@etcengineersinc.com	Little Rock	Engineers
21		ETCON Corporation	Mizan Rahman	mizanr@etcengineersinc.com	Little Rock	Construction
22		Freight Insights, LLC	Susan Atherton	susanatherton@pgtc.com	Prairie Grove	Engineers
23		Goddess Products	Leanna Godley	leanna@goddessproductsinc.com	North Little Rock	Electrical Supply
24		Gonzalez Rebar	Jose Gonzalez	santos@gonzalezrebar.com	Lake Village	Construction
25		Harbor Environmental, Inc.	Trenda Adair	tadair@harborenv.com	Little Rock	Engineers
26		Harris Construction Management	Larry Harris	harcongmt@yahoo.com	Little Rock	Construction
27		J. Haynes Construction	Gale Haynes	jhaynesconst@aol.com	Helena	Construction
28		J's Construction Company	Valerie Satterfield	jsconst@conwaycorp.net	Conway	Construction
29		Jackson's Construction	Rickey Jackson	rjackson0608@yahoo.com	Jonesboro	Construction
30		Kesser Internationa	Ralph Vines	kesserint@aol.com	Little Rock	Drainage
31		Lane X Traffic Control	Victoria Clifford	lanextc@sbcglobal.net	Springdale	Construction
32		Larco, Inc.	Rhonda Bolin	mslarco@windstream.net	Crossett	Construction
33		McCormick Works	Martha Moore	Martha@mccormickworks.com	Mulberry	Drainage
34		Melvin Williams Construction	Melvin Williams	melvilliams4360@yahoo.com	Texarkana	Construction
35		Millar, Inc.	Catherine Cannatella	millarincorporated@att.net	Lake Village	Drainage
36		Robinson's Electrical Repair & Service	Willie Robinson	doriswill@hughes.net	Marion	Electrical Contractor
37		Steven Brockman Construction	Steven Brockman	brockmanconstruction@yahoo.com	Conway	Construction
38		Sugg Construction, Inc.	Brittany Ragsdale	brittany@suggconstruction.com	Jonesboro	Construction
39		Sustainable Transport Group	Wendell Jones	jjones@sustainabletransports.com	Little Rock	Trucking
40		Time Striping, Inc.	Cindy Williams	cindy@timestriping.com	Van Buren	Construction
41		Vaughn Excavating, Inc.	Dianne Plemmons	dianneplemmons@yahoo.com	Ash Flat	Construction
42		Xpert Communication Specialist	Zavier Muhammad	zaviermuhammad@xpertcommunicationspec	North Little Rock	Electrical Contractor
43	REP'S	Arkansas Economic Development Commission		info@arkansasedc.com	Little Rock	Representative
44		Arkansas Hispanic Chamber of Commerce		execdir@tulsahispanicchamber.com	Little Rock	Representative
45		Arkansas Associated General Contractors		rhedgecock@agcar.net	Little Rock	Representative
46		U of AR Center for Business and Economic Development		jmroderick@ualr.edu	Little Rock	Representative
47	ORK	Airport Director	Clay Rogers	director@northlittlerockairport.com	North Little Rock	Airport
48	K&G	Kutchins & Groh, LLC	Brad Kutchins	brad@kutchins-groh.com	Mansfield, TX	Consultant
49		Kutchins & Groh, LLC	Greg Groh	greg@kutchins-groh.com	New Orleans, LA	Consultant
50		Kutchins & Groh, LLC	Lisa Lawson	lisa@kutchins-groh.com	New Orleans, LA	Consultant

North Little Rock Municipal Airport

DBE Teleconference

July 24, 2018
11:00 AM CST



Teleconference Participants

Certified DBEs Across Airport's Market Area

North Little Rock Municipal Airport

Clay Rogers, Airport Director

Consultant: Kutchins & Groh, LLC

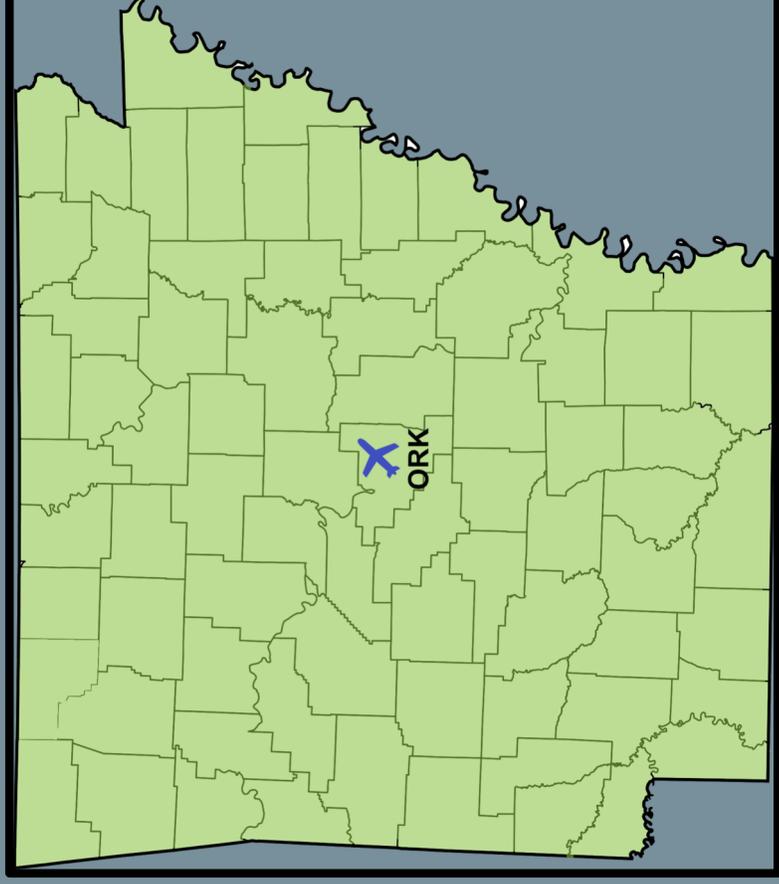
Professional & Economic Development Organizations:

- Arkansas Economic Development Commission
- Arkansas Hispanic Chamber of Commerce
- Arkansas Associated General Contractors
- University of Arkansas at Little Rock College of Business Center for Business and Economic Development

Teleconference Purpose

- Reach out to minority, women's and general contractor groups to discuss opportunities for DBEs
- Discuss the process to become a certified-DBE
- Address issues that contractors face with the DBE certification process
- Present the proposed DBE Goals for the North Little Rock Municipal Airport for Federal Fiscal Years 2019-2021
- Discuss the proposed construction projects that are planned at the Airport during this period
- Discuss DBE Goal Setting Process

Airport's Market Area



Arkansas Certifying Agencies

- Arkansas State Highway & Transportation Department
 - <http://www.arkansashighways.com>



DBE Certification Process

AR DBE Information:
[Click Here for Website](#)



Complete Application

- Firms Eligibility Based on:
- Size
 - Social Disadvantage
 - Ownership
 - Control Requirements



Desk Audit

- Documents Reviewed:
- PNW Statement
 - Disadvantage
 - Org Docs
 - Org Tax Returns
 - Owners Tax Returns
 - Org Finance Statement
 - Resumes
 - Equipment
 - Work History
 - Financial Capability



On-Site & Principal Review

- Site Visit & Principal Interview



Verification of Eligibility

- If Approved, business shall be added to LAUCP's list.
- If Not Approved, Principal will be notified with reasoning.

DBE Certification FAQs/Issues

- If you have any questions or issue regarding the DBE Certification Process in Arkansas, please contact:
 - Joanna P. McFadden
EEO/DBE Section Head
Phone: (501) 569-2298
Email: Joanna.McFadden@arkansashighways.com
 - Natasha Halbert
DBE Specialist
Phone: (501) 569-2259
Email: Natasha.Halbert@arkansashighways.com

DBE Goal Setting Process

STEP 1: Identify relative availability of DBE-certified contractors, vendors & consultants

STEP 2: Adjust the goal based on past participation of DBEs and available studies and other information

North Little Rock Municipal Airport

North Little Rock, AR

DBE Goal: 6.28%

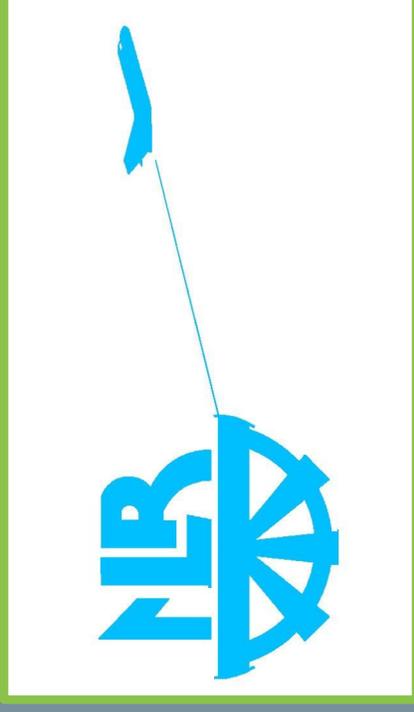
FY 2019 - 2021 DOT Assisted Projects:

2019 AWOS Installation

2020 Infrastructure for T-Hangars

Federal Allocation: \$485,000

Expected DBE Apportionment: \$30,475



Federally-Funded Projects in Fiscal Years 2019-2021

- 2019 AWOS Installation
- 2020 Infrastructure for T-Hanger Site

The Installation of Automated Weather Observing Systems (AWOS) project involves electrical suppliers, engineering services, and electrical contractors. The estimated budget for this project is \$225,000 (Federally-funded portion).

The 2020 Construction of Infrastructure for T-Hanger Site project involves engineering services, pavement construction, drainage construction, and local trucking. The estimated budget for this project is \$260,000 (Federally-funded portion).

- Total Federal Allocation \$ 485,000
- Expected DBE Apportionment \$ 30,475
- Anticipated DBE Participation Rate 6.28%

10

Contacts

Federal Aviation Administration
Civil Rights Staff, AWP-9
PO Box 92007
Los Angeles, CA 90009-2007

Arkansas State Highway &
Transportation Department
Joanna McFadden
Section Head – EEO/DBE
joanna.mcfadden@ahtd.ar.gov
Phone: (501) 569-2298

North Little Rock Municipal Airport
Clay Rogers
Airport Director
8200 Remount Road # 1
North Little Rock, Ar 72118

Conclusion

Questions?

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400 Poydras St.
Suite 1380
New Orleans, LA 70130

(504) 799-4090
k-g@kutchins-groh.com

APPENDIX D

LIST OF PARTICIPANTS FOR ORK DBE GOAL TELECONFERENCE ON TUESDAY 7-24-18 AT 11:00 AM (EST)

#	Type:	Company-Organization Name:	Contact:	Email Address:	City:	Type of Work:
1	Contractors	Harbor Environmental, Inc.	Leslie Davis	ldavis@harborenv.com	Little Rock	Engineers
2		Freight Insights, LLC	Susan Atherton	susanatherton@pgtc.com	Prairie Grove	Trucking
3		A&A Fire and Safety Company	Robin Bugg	robin.bugg@aaaservices.us	Cabot	Electrical Contractor
4		Xpert Communication Specialist	Zavier Muhammad	zaviermuhammad@xpertcommunicationspecialist.com	North Little Rock	Electrical Contractor
5	ORK	Airport Director	Clay Rogers	director@northlittlerockairport.com	North Little Rock	Airport
6	K&G	Kutchins & Groh, LLC	Greg Groh	greg@kutchins-groh.com	New Orleans, LA	Consultant
7		Kutchins & Groh, LLC	Lisa Lawson	lisa@kutchins-groh.com	New Orleans, LA	Consultant

APPENDIX E

Questions from July 24, 2018 DBE Teleconference regarding FY 2019-2021 DBE Goals for

North Little Rock Municipal Airport (ORK)

1. **How will the projects for FYs 2019-2021 be advertised?** (question from Leslie Davis with Harbor Environmental)

Clay Rogers (Airport Director) replied that the Airport's On-Call Engineer, Garver, is responsible for advertising new bids.

2. **Will there be any environmental work required for the T-Hangar Infrastructure project?** (question from Leslie Davis of Harbor Environmental).

Mr. Rogers responded that the environmental work for that project is already underway.

End of Questions